

Guillermo S. Christensen

Partner

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OVERVIEW

Guillermo Christensen is a partner and a former CIA intelligence officer and diplomat with the Department of State. He is a national security law practitioner, focusing on high technology including artificial intelligence (AI), cybersecurity, export controls, sanctions and CFIUS/national security reviews of mergers, acquisitions, and investments. He is co-chair of the firm's AI Solutions Group, charged with implementing AI technology and new approaches to disrupting the practice of law. Prior to joining the firm, Guillermo was the office managing partner in Washington, DC, for another national law firm.

Guillermo combines his experience as a former CIA officer, a diplomat with the US Mission to the OECD in France, and an attorney to shape and inform the advice he provides to clients on enterprise risks involving cybersecurity, national security, and complex international business matters. He has overseen many serious cybersecurity incidents, including ones involving nation state threat actors and organized criminal groups employing ransomware. His cybersecurity work covers assessing risks, building effective cybersecurity programs, counseling boards and leadership teams, and managing incidents and breaches. He also guides companies in adopting better practical approaches to cybersecurity, including the benefits and risks of artificial intelligence, cloud computing and advanced infrastructure such as data centers and distributed computing. Guillermo's work includes training other lawyers and security experts, for example, as an instructor at the FBI Chief Information Security Officer Academy in Quantico, where he has taught on the legal issues around incident response to hundreds of Chief Information Security Officers.

In the international trade area, Guillermo draws on his extensive international and government experience to counsel clients on economic sanctions and embargoes administered by the Office of Foreign Assets Control (OFAC) and export controls via the Commerce Department, including complex technology matters involving China. His work in national security-related mergers, acquisitions, and investments includes those requiring review by the Committee on Foreign Investment in the United States (CFIUS). Guillermo has worked in particular on high-technology, defense sector and critical infrastructure CFIS matters involving China, Russia, the Middle East, and Europe.

Guillermo has also represented clients in complying with complex international investigations around the Foreign Corrupt Practices Act (FCPA), Foreign Agents and Registration Act (FARA), and OFAC. His investigations work is reinforced by his international network, his practical experience in intelligence collection and analysis, and

technical knowledge of complex systems, data collection and analytics. He has investigated matters in South America, Africa, Asia, and the Middle East involving companies operating in the energy, high-technology, defense, and transportation sectors. He also advises companies on the adequacy of internal controls and compliance policies and has set up compliance programs from the ground up for companies expanding into international markets, including training programs and board-level market entry advice.

PROFESSIONAL BACKGROUND

Before becoming a lawyer, Guillermo served as an intelligence officer with the CIA for 15 years in international and US assignments. His experience included inter-agency roles with the Departments of Defense and State, the FBI and several national intelligence fusion centers. In 2001, Guillermo was selected by then CIA Director Tenet to serve as the National Intelligence Fellow to the Council on Foreign Relations in New York, a position designated for an officer on the cusp of senior leadership within the US intelligence community. He was subsequently accepted as a life member of the Council on Foreign Relations. Guillermo's national security work has been recognized by the State Department (Meritorious Award for Contributions to the Balkan Peace Process) and the CIA (multiple awards).

Guillermo is an adjunct law professor at Georgetown University Law Center, teaching students a course of “AI Skills for Lawyers” and has lectured at universities in Qatar, Mexico City, Kuwait, and in the United States. He is also an instructor on legal issues around incident response at the FBI's CISO Academy in Quantico Virginia.

He is a founding member of the DC Metro Chapter of the Private Directors Association, a founder and board member of the National AI and Cybersecurity Information Sharing Association (NAIC-ISAO), and a board member of the Association of US Cyber Forces (AUSCF).

Guillermo is active with the Hispanic National Bar Association (HNBA) and the Latino Executive Network (LEN).

An immigrant from Argentina, Guillermo has lived and worked in Latin America, Africa, the Middle East, and Europe.

ACHIEVEMENTS

- Recognized as a Distinguished Fellow in AI and Cybersecurity, Tortora Brayda Institute, 2025
- Recognized by *The Best Lawyers in America*® for International Trade and Finance Law in Washington, DC, 2025-2027
- Named to *Lawdragon's* 500 Leading Global Cyber Lawyers, 2024-2026

PROFESSIONAL / CIVIC ACTIVITIES

- Member, Special Committee on Artificial Intelligence, HNBA
- Life Member, Council on Foreign Relations
- Member, Cosmos Club, Washington, DC

- Distinguished Fellow, Tortora Brayda Institute for AI and Cybersecurity
- Board Member, National AI and Cybersecurity Information Sharing Association (NAIC-ISAO)
- Founder and Co-President, DC Metro Chapter, Private Directors Association, 2020-2026
- Board member, Association of U.S. Cyber Forces (AUSCF)
- Advisor, NetDiligence Latin America Cyber Risk Summit
- Advisor, Council for Intelligence Issues (CII)
- Hispanic National Bar Association
- Leadership Council on Legal Diversity, 2016 Baker Botts Fellow
- International Association of Privacy Professionals
- Association of Former Intelligence Officers
- The OSS Society
- Central Intelligence Retirees Association (CIRA)

SPEAKING ENGAGEMENTS

- Speaker, Georgetown University Iternational Economics Legal Society, 26 October 2026
- Speaker, NACD Directors Seattle “Geopolitics and National Security,” 8 October 2026
- Speaker, HNBA Corporate Counsel Conference, “The New Competitive Advantage: Why Professional-Grade AI Matters for Lawyers,” 13 March 2026
- Speaker, UAE Foreign Ministry Dipomacy Lab Session, “AI and Digital Trust” (with US Embassy, Meta and UAE representatives), 27 February 2026
- Speaker, Live TV Interview with Hala Kuwait on Cybersecurity Risks (https://www.youtube.com/watch?v=zrNOlawWOLU), 22 January 2026
- Speaker, US Embassy Kuwait Cybersecurity and Innovation Meetup, “Celebrating American Excellent and leadership in innovation and technology,” 20 January 2026
- Speaker, Kuwaiti Bar Association, “AI and Cybersecurity: Solutions for Lawyers,” Kuwait 19 January 2026
- Speaker, Cyber Work Force Event, hosted by the Tortora Brayda Institute, 12 November 2025

Speaker, Panel, “From CIA to Law Firm,” hosted by InterFor, 6 November 2025

- Speaker, "Global Fault Lines: Cybersecurity at the Crossroads of Regulation, Geopolitics, and Finance," Black Hat USA 2025, Las Vegas, Nevada, 5 August 2025

- Speaker, US Embassy Costa Rica, "Legal and Compliance Cyber Risks for Critical Infrastructure in South and Central America," 22 May 2025
- Speaker, Moderator and Speaker at NACD Charlotte event on Cybersecurity in the Board Room, 1 May 2025
- Speaker, the Masters Cybersecurity Conference Pittsburgh, "Lessons for Companies from Sophisticated Cyber Attacks," 30 April 2025
- Speaker, K&L Gates General Counsel Roundtable on International Trade Challenges for Portland Companies, 23 April 2025
- Presenter, “Ransomware and Cybercrime” with James Taliento, CEO of AFTRDRK, Cosmos Club, Washington, D.C., 1 October 2024
- Speaker, “Strategic Seats: Boards and Director Opportunities for ex-CIA officers,” CulperCon, Arlington, VA, 28 September 2024
- “Private Equity and New Proposed Regulations on Outbound Investments” (with Steven Hill), Strafford Webinar, 10 September 2024
- “Ransomware-as-a-Service Is Changing Extortion Efforts,” Interview with IEEE Spectrum, 28 August 2024.
- Panelist, “Potential Impact of the 2024 Elections on the DC Community,” Hispanic Bar Association of the District of Columbia, 8 August 2024
- Panelist, “Integrating AI with Cybersecurity Strategy – Navigating the Next Five Years,” Black Hat USA 2024, Las Vegas, 6 August 2024
- Speaker, “Ransomware Gone Kinetic,” HOPE XV, Queens, New York, 12 July 2024
- Panelist, “Ransomware: Effective Counter Strategies vs. Spitting into the Wind,” Fireside Chat, Tortora Brayda Institute, June 2024
- Speaker, “Ransomware: To Pay or Not to Pay,” Forbes Technology Council, 4 April 2024
- Guest, "Navigating Geopolitical Risk with Guillermo Christensen, Partner at K&L Gates," Center For Strategic & International Studies, 18 March 2024
- Speaker, “Cyber and Class Actions Litigations are on the Rise,” The PLUS Cyber Symposium webinar, February 2024
- Speaker, “Emerging Risks for Private Companies…and How the Board Can Help Alleviate Them,” May 2023
- Speaker, "Cryptocurrencies and Ransomware; DEFCON29 Cryptovillage," August 2021
- Speaker - "Ransomware con Guillermo Christensen (Spanish Podcast), El Monero Podcast," August 2021
- Panel Moderator, "Liability for Companies in Cyberbreaches," Tortora Brayda Institute, June 23, 2021
- Panelist, "Cybersecurity & Law: Emerging Legal Precedents that Directors Need to Know," Private Directors Association Webinar, 10 June and 22 June 2021

- Speaker, "OFAC Ransomware Advisory," ABA Export Controls Committee Webinar, 16 March 2021
- Speaker, "Cybersecurity Risk for Boards," RANE and NASDAQ Virtual Conference, 3 December 2020
- Panelist, "Ephemeral Messaging: Balancing the Benefits and Risks," Wickr and Driven Webinar, 8 June 2020
- Panelist, Congressional Roundtable, “Understanding the Cyber Threats and Actors Exploiting the COVID-19 Crisis,” U.S. House of Representatives Committee on Financial Services, 28 May 2020
- Panelist, Ephemeral Messaging and E-Discovery Challenges Panel, ABA 13th Annual National Institute on E-Discovery, Chicago, IL, 26 April 2019
- Panelist, “5G Technology and Security Challenges,” Conecta Mexico 2019, Mexico City, Mexico, 4 April 2019
- Keynote, Cybersecurity and FinTech, eShow Mexico 2019, Mexico City, Mexico, 3 April 2019
- “The Current Challenges Facing Mexico in Cybersecurity,” Interview with Ana Maria Salazar, El Financiero Television Show, 2 April 2019
- Keynote, “Private-Public Sector Cybersecurity Cooperation” – Qatar National Bank 5th Annual Cybersecurity Forum, Doha, November 2018
- Speaker, “Cybersecurity Fundamentals for Companies” – Overseas Security Advisory Committee, Qatar, November 2018
- Speaker, “Spycraft and the Hacker Mindset” – DRI Cybersecurity Conference, Chicago, IL, September 2018
- Speaker, “International Cooperation in Corruption Investigations, Buenos Aires, Argentina
- Speaker, “Legal Privilege in Cross-Border Investigations,” Corporate Parity 3rd Annual Anti-Corruption Conference, Amsterdam, The Netherlands, May 2018
- Speaker, “Spy Craft: Nation-state Cyber Threats and Managing Enterprise Risks,” Hispanic National Bar Association Corporate Counsel Conference, March 2018
- Speaker, “Fireside Chat on Cybersecurity and Global Risks,” Control Risks RiskMap 2018 Conference, January 2018
- Panelist, “Law Firm Data Security,” Sedona Conference Working Group 11, January 2017
- Speaker, “Cybersecurity Threats to Critical Infrastructure,” St. John's University School of Risk Management, November 2016
- Moderator, “Forecasting the Future: Social Media as an Intelligence Tool,” Council on Foreign Relations, February 2012

EDUCATION

- J.D., Georgetown University Law Center, 2005
- M.S.F.S., Georgetown University School of Foreign Service, 1990

- B.A., American University, 1988

ADMISSIONS

- Bar of District of Columbia
- Bar of New York
- Bar of Virginia

THOUGHT LEADERSHIP *POWERED BY HUB*

- 18 November 2026, BIS Targets Remote Access to Advanced Computing: New Controls for Semiconductor Companies and Data Centers
- 16 November 2026, The New Technology Frontier: Quantum, AI, and Protecting Businesses from Regulatory Risk
- 3 November 2026, US Treasury's COINS Act Proposal Would Broaden AI Investment Prohibitions and Expand Biotechnology and Quantum Restrictions
- 14 October 2026, Treasury Announces First Civil Penalty Under Outbound Investment Security Program
- 2 October 2026, The White House Adopts "Super Intelligence" Terminology and Launches SI-Powered America.gov
- 8 September 2026, Venezuela's Reopening: Investment, Infrastructure, and Technology Opportunities in a Rebuilding Latin America
- 24 August 2026, DOJ's National Fraud Enforcement Division Announces Its Enforcement Priorities
- August 2026, Global Data Protection Insights
- 3 August 2026, FCC Adds Foreign-Produced Advanced Robotic Devices to the Covered List: Five Things to Know
- 3 August 2026, FCC Adds Foreign-Produced Power Inverters to the Covered List: Five Things to Know
- 29 July 2026, GOLD EAGLE Takes Flight: White House Launches AI-Enabled Cybersecurity Clearinghouse
- 8 July 2026, Supreme Court's Chatrie Decision Extends Fourth Amendment Protection to Location Data, Raising Stakes for Digital Privacy and Data Governance
- 26 June 2026, Preparing for Q-Day: New Executive Orders Address Quantum Innovation and Post-Quantum Cryptography
- 4 June 2026, Balancing Innovation and Risk—President Trump's Executive Order Aims to Review Security Implications of High-Risk AI Models

- 4 June 2026, Defense Contractors Face Expansion of National Security Disclosure and Mitigation Requirements to Unclassified Contracts
- 3 June 2026, Latin America in Focus: Trump Administration Bolsters Regional Focus by Designating Brazilian Organized Crime Groups as SDGTs and FTOs
- 26 May 2026, How AI Governance Is Being Built in Real Time, and What Comes Next
- April 2026, Global Data Protection Insights
- 7 April 2026, Venezuela Opens Further to US Business: What the Latest US Sanctions Relief Means for Companies Evaluating the Market
- 24 March 2026, White House Releases National AI Policy Framework
- 16 February 2026, Narco Traffickers in the Classroom—and Whistleblowers at the Gate
- 20 January 2026, BIOSECURE Act: What You Need to Know
- 16 January 2026, FCC Announces Wide-Ranging New Controls on Drones and Drone Components
- 2 January 2026, Even James Bond's Spycraft is No Match for Today's Technology, *The Hill*
- 15 December 2025, President Trump Signs Executive Order Limiting State Power to Regulate Artificial Intelligence
- 13 November 2025, White House Announces One-Year Suspension of BIS Affiliates Rule Following US-China Trade Negotiations
- 6 October 2025 , BIS Rule Significantly Expands Reach of Entity List Export Controls; Includes Temporary General License
- 11 September 2025, Artificial Intelligence Provisions in the Fiscal Year 2026 House and Senate National Defense Authorization Acts
- 10 September 2025, United States Significantly Relaxes Sanctions and Export Control Restrictions on Syria
- 10 September 2025, ITAR Final Rule Revises the USML and Adds New License Exemption for Covered Activities Involving Unmanned Underwater Vehicles
- 14 August 2025 , The White House Unveils Aggressive AI Export Strategy: What Businesses Need to Know
- 24 July 2025, Trump Administration Unveils Its Plan for Winning the AI Race
- 3 July 2025, Publication Alert: Encrypted Messaging in the Crosshairs: Compliance, Legal Risks, and Global Perspectives
- 29 May 2025, US Provides Broad Sanctions Relief to Syria
- 27 May 2025, The Trump Administration Announces Trade Agreement With China
- 22 May 2025, The Trump Administration Announces Trade Agreement With the United Kingdom

- 2 April 2025, President Trump Announces "Reciprocal" Tariffs Beginning 5 April 2025
- 31 March 2025, Implications of New "Secondary Tariff" Executive Order Targeting Importers of Venezuelan Oil
- 4 March 2025, Trump Administration Directs CFIUS to Tighten Restrictions on Investment From Certain Countries While Easing National Security Reviews of Investments From Allies and Partners
- 26 February 2025, Trump Administration Directs CFIUS to Tighten Restrictions on Investment From Certain Countries While Easing National Security Reviews of Investments From Allies and Partners
- February 2025, The US Administration and the Implications for Asia
- 12 February 2025, President Trump Orders FCPA Freeze; DOJ Announces Major Policy Realignment De-Emphasizing Corporate Investigations and Enforcement
- 17 January 2025, New Executive Order Bolsters the Nation's Cyber Defenses
- 18 November 2024, Understanding the Cybersecurity Maturity Model Certification (CMMC) Program: Essential Steps for Defense Contractors
- 18 November 2024, AI National Security Memorandum Scopes Key Priorities
- 13 November 2024, The Cybersecurity Maturity Model Certification Program – Defense Contractors Must Rapidly Prepare and Implement
- October 2024, Cyber Day: Session 4–Breach Response and Role of a Good Cyber Security Framework–Panel Discussion
- 26 June 2024, US Treasury Department Moves Closer to Implementing Outbound Investment Restrictions Through Latest Proposed Regulations
- 7 May 2024, State Department Aims to Streamline Export Controls for Future Collaboration Among the United States, United Kingdom, and Australia
- 22 April 2024, The Committee on Foreign Investment in the United States Sharpens Its Enforcement Edge: Proposed Regulatory Revisions Expand Penalty Authority
- 21 March 2024, President Biden Issues Executive Order Restricting Bulk Transfers of Sensitive Personal and US Government-Related Data
- 15 March 2024, Biden Administration Takes Actions to Bolster Maritime Cybersecurity in the US Maritime Domain
- 1 February 2024, Twelfth Annual "Under the Wire" CLE Webinar
- 3 January 2024, DOJ, FBI, and SEC Provide Guidance for Delay Requests Relating to Disclosure of Cybersecurity Incidents Under Form 8-K
- 15 December 2023, US Government Highlights Sanctions and Export Control Obligations to Improve Compliance and Prevent Evasion

- 3 November 2023, President Biden Issues Wide-Ranging Executive Order on Artificial Intelligence
- 27 October 2023, US Government Revises Comprehensive Export Controls on Semiconductors and Semiconductor Manufacturing Equipment
- 19 October 2023, OFAC Imposes First Sanctions for Russian Oil Price Cap Violations
- 19 October 2023, United States Eases Sanctions on Venezuela
- 15 August 2023, United States Imposes Unprecedented Outbound Investment Controls Focused on China
- 15 August 2023, Complying With FinCEN's Beneficial Ownership Reporting Rules Under the Corporate Transparency Act
- 11 August 2023, CFIUS Proposal Underscores Risks in Foreign Real Estate Acquisitions in the United States
- June 2023, Generative AI - Legal, Policy, and Ethical Considerations
- 16 June 2023, Biden Administration Seeks Input on AI Risks and Opportunities
- 12 June 2023, May 2023 Accolades
- 6 June 2023, Russia-Related Export Controls Continue to Escalate
- 19 May 2023, Secure Software Regulations and Self-Attestation Required for Federal Contractors
- 2 May 2023, US Government to Penalize Failures to Disclose Possible Export Control Violations and Incentivize Reporting of Others' Violations
- 21 October 2022, U.S. Government Imposes Significant New Export Controls on Semiconductor, Semiconductor Manufacturing Equipment, and Supercomputer-Related Transactions Involving China and Chinese Entities

OTHER PUBLICATIONS

- "US Treasury Department Moves Closer to Implementing Outbound Investment Restrictions Through Latest Proposed Regulations," *The Global Trade Law Journal*, November–December 2024
- "Deepfake-Enabled Fraud," *ABA Risk and Compliance*, 21 October 2024
- "Biden Administration takes action to bolster maritime cybersecurity in the US maritime domain," Safety4Sea, 20 March 2024
- "US Government Revises Comprehensive Export Controls on Semiconductors and Semiconductor Manufacturing Equipment," *The Global Trade Law Journal*, March-April 2024
- "Complying With FinCEN's Beneficial Ownership Reporting Rules Under the Corporate Transparency Act," *Real Estate Finance Journal*, Winter 2023
- "Secure Software Regulations and Self-Attestation Required for Federal Contractors," *Pratt's Government Contracting Law Report,* September 2023

NEWS & EVENTS

- 12 October 2026, K&L Gates Advises Milliman, Inc. on US$340 Million Sale of Retirement Administration Business to Empower
- 14 July 2026, K&L Gates Advises JVCKENWOOD Corporation on Acquisition of San Luis Aviation
- 4 May 2026, K&L Gates Establishes Global AI and Innovation Partner Role
- 2 October 2025, Pittsburgh-Mexico Trade, Supply Chain Partnerships, and USMCA Conference
- 28 April 2025, Under the Wire CLE Seminar—Trump, Trade, and Tariffs: US National Security Outlook for 2025
- 28 February 2025, Pay or Don't Pay: What Goes Into a Decision to Pay a Large Ransom, Hosted by CYBERLAWCON
- 15 October 2024, Cyber Day–Cybersecurity and Proposed Privacy Reforms
- 8 August 2024, Potential Impact of the 2024 Federal Elections on the Local Community, Hosted by Hispanic Bar Association of the District of Columbia
- 25 April 2024, "Under the Wire" CLE Seminar-Navigating International Waters: Cross-Border M&A, International Arbitration, and Construction Disputes
- 8 September 2023, Controlling the Chaos: Challenges for GCs and Boards, Hosted by Hispanic National Bar Association
- 18 May 2023, Private Company Governance Summit 2023, Hosted by Family Business Magazine
- 7 December 2022 , Board effects of the 2022 Lame Duck session : ZOOM MEETING, Hosted by PDA DC Metro chapter
- 10 October 2022, NetDiligence® Cyber Risk Summit, Hosted By NetDiligence®
- 3 August 2022, K&L Gates Adds Antitrust, Competition, and Trade Regulation Partner in Washington, D.C.

OTHER MEDIA MENTIONS

- Quoted, “Digital trust can be improved, not fully restored, say experts,” *Gulf Today*, 31 January 2026
- Featured, “Interview with Guillermo Christensen – Discussion About K&L Gates On Hala Kuwait show KTV 2,” *AlziadiQ8*, 22 January 2026
- Quoted, “Exclusive: US cybersecurity expert surprised by low cyber attack awareness in Taiwan, hopes to boost public and private defence,” *NOWnews*, 8 October 2025
- Quoted, “Ukraine Has 22 Deposits of 34 Minerals Identified as Critical by the EU, Including Industrial and Construction Materials,” *Hrvatski Fokus*, 26 March 2025

- Quoted, "Experts cite legal gaps in Trump's minerals deal with Ukraine," *Reuters*, 28 February 2025
- Quoted, "Ransomware-as-a-Service is Changing Extortion Efforts," *IEEE Spectrum*, 28 August 2024
- Quoted, "Alphv ransomware gang claims it reported MeridianLink to SEC," *Tech Target and National Cyber Security*, 16 November 2023
- Quoted, "Firms Taking Cautious Approach To AI-Assisted Lobbying," *Law360 Pulse*, 16 October 2023
- Quoted, "Cybersecurity and Geopolitical Concerns Are Rising as Private Company Risks," *Private Company Director*, 10 July 2023
- Quoted, "Sequoia Capital's split-off of China business spurred by Sino-U.S. rift," *Nikkei Asia,* 8 June 2023
- Quoted, "Ex-Fed Officials Scratching Heads After Defense Docs Leak," *Law360*, 14 April 2023
- Quoted, "Building bridges, inspiring and empowering communities," *Times Kuwait*, 4 February 2023
- Quoted, "An American expert in electronic security: the need to develop preventive measures to address electronic crimes," *KUNA.net.kw*, 27 January 2023
- Quoted, "Tapping into the Untapped: Mercedes Vazquez with Christy Watkins and Guillermo Christensen," *Spotify.com (Tapping into the Untapped)*, 27 January 2023
- Quoted, "The conflict in Ukraine has affected cybercriminals, too," *TheEconomist.com, FutureNews.tech,* and *YahooFinance.com*, 30 November 2022
- "Commentary on Ephemeral Messaging," The Sedona Conference Working Group 6 on International Electronic Information Management, Discovery and Disclosure (WG6), July 2021
- "Courts Should Use Encryption Technology to Stay Safe," *Bloomberg Law*, 26 April 2021
- "Self-Hosted Cryptocurrency Wallets Face New Privacy Hurdles," *Law360*, 5 January 2021
- "Indiana High Court Says Government Can't Unlock Your Phone," *Bloomberg Law*, 20 July 2020
- "Cyber-Criminals Revive W-2 Scams Ahead of Extended Tax Deadline," *Inside Indiana Business*, 22 June 2020
- "Does Your Cyber Policy Cover Funds 'Stolen' During Email Spoofing?" *Inside Indiana Business*, November 6, 2019
- "UK Litigation and Guidance Highlight Cybersecurity Risk," *Law360*, 10 January 2019
- "How Cellphone Chips Became a National-Security Concern," *WSJ*, March 2018
- Quoted, "Broadcom-Qualcomm deal in limbo after CFIUS letter," *CNBC*, March 2018
- "For Equifax's Legal Team, Breach Likely to Bring Litigation Challenges, High Price Tag," *Law.com*, September 2017
- "Law360 Privacy/Consumer Protection Editorial Advisory Board," *Law360*, March 2017

- Quoted, "As Hacking Incidents Rise, Cybersecurity to Remain a Priority under Trump," *The Street*, November 2016

AREAS OF FOCUS

- International Trade, Investment Controls, and National Security
- Data Protection, Privacy, and Security
- US Political Law
- White Collar Defense and Investigations

INDUSTRIES

- Aerospace and Defense
- Critical Minerals
- Digital Assets and Blockchain Technology
- Digital Health
- Energy
- Healthcare
- Manufacturing
- Physical AI and Autonomous Systems
- Quantum
- Technology

EMERGING ISSUES

- Artificial Intelligence (AI)
- Data Centers and Energy Intensive Infrastructure