

Claudine Salameh

Partner

Sydney
+61.2.9513.2541

Claudine.Salameh@klgates.com

OVERVIEW

Claudine Salameh is a partner in the firm's Finance practice. She focuses on financial services regulation, banking disputes and restructuring and insolvency in the Sydney office.

Claudine has over 22 years of experience acting for clients within the financial sector on a range of matters including customer disputes and litigation, fraud, regulatory and compliance issues, regulatory investigations, inquiries and enforcement matters, security enforcement and insolvency litigation. She also acts for insolvency practitioners in formal receiverships, voluntary administrations, and liquidations. She is experienced in the conduct of review and remediation programs, particularly in relation to “fee for no service” issues, and the Banking Executive Accountability Regime (or BEAR and soon to be the Financial Accountability Regime).

PROFESSIONAL BACKGROUND

Prior to joining K&L Gates, Claudine worked as a partner in the banking and insolvency group at an international law firm in their Sydney office.

PROFESSIONAL / CIVIC ACTIVITIES

- Australian Restructuring Insolvency and Turnaround Association (ARITA) member
- International Association of Restructuring, Insolvency & Bankruptcy Professionals (INSOL) member
- Law Society of New South Wales member

SPEAKING ENGAGEMENTS

- Panel speaker, "Navigating Turbulence Challenges in the Aviation Sector and the Air Vanuatu Experience", *Turnaround Management Association Australia,* 2 July 2025

EDUCATION

- LL.B., University of Sydney, 1999
- B.A., University of Sydney, 1996

ADMISSIONS

- High Court of Australia
- Supreme Court of New South Wales

LANGUAGES

- Arabic

THOUGHT LEADERSHIP *POWERED BY HUB*

- 17 April 2025, Combatting Scams in Australia, Singapore, China and Hong Kong
- 19 February 2025, Combatting Scams in Australia and the United Kingdom
- February 2025, Australian CPD Series 2025
- February 2025, Australian CPD Series 2025: The Regulators' Approach to the Private Credit Market
- February 2025, Australian CPD Series 2025
- February 2025, Australian CPD Series 2025: The Regulators' Approach to the Private Credit Market
- 11 February 2025, Australia's Proposed Scams Prevention Framework
- 3 February 2025, Financial Abuse and the Need for Better Financial Services Regulation
- 13 December 2024, ASIC Puts Insurers on Notice
- 12 December 2024, How Do Your Internal Dispute Resolution Processes Stack Up?
- 18 July 2024, Recovery and Exit Planning – Is the Superannuation Industry Ready?
- 15 April 2024, General Insurance Policies: Tools of Financial Security or Instruments of Coercion and Control?
- 4 April 2024, Not That FAR Away
- 28 March 2024, Not That FAR Away

NEWS & EVENTS

- 11 February - 20 February 2025, 2025 CPD Program–Australia
- 22 January 2024, K&L Gates Expands Finance Team in Sydney

OTHER MEDIA MENTIONS

- Quoted, "Business should brace for roll-on effects of COVID-19, says insolvency expert", *Lawerly*, January 2024

AREAS OF FOCUS

- Restructuring and Insolvency
- Global Financial Services Regulation

REPRESENTATIVE EXPERIENCE

- Advised the liquidators of Air Vanuatu on all aspects of the liquidation, including drafting a compromise agreement for the vote of creditors, drafting a deed of compromise, preparing, and attending at several court applications, advising on employee entitlements, claims and redundancies, and liaising with third-party creditors and lessors of aircraft. The liquidation was based on Vanuatu insolvency law.
- Acted for the main secured creditor and shareholder of Oceania Glass Pty Ltd. Oceania Glass went into voluntary administration in February 2025 and subsequently into liquidation in August 2025. Advised on all aspects of the secured creditor's rights and obligations. Also, separately acted on the purchase of Oceania Glass' assets by another subsidiary of the secured creditor.
- Acted for a major financial institution in relation to Australia's largest review and remediation program relating to inappropriate financial advice.
- Acted for two major financial institutions in relation to their "fee for no service" remediation programs.
- Advised a global payments provider and its Australian subsidiary on its obligations under various regulatory regimes including AML/CTF, breach reporting, BEAR, and the design and distribution obligations.
- Advised a major financial institution on the review of its complaints obligations baseline.
- Advised two major financial institutions on their obligations (under both financial services law and non-financial services laws) to vulnerable customers.
- Acted for a major financial institution in relation to an industry-wide series of notices concerning deceased estates.
- Acted for a major financial institution in relation to an industry-wide regulatory notice relating to guarantees and co-borrowers.

- Advised a financial institution to review and validate its breach reporting obligations register in light of the new and strengthened breach reporting regime (in respect of its financial services and credit licenses).
- Acted for a major wealth institution in responding to APRA notices relating to insurance in superannuation.
- Advised a global investment bank in relation to an audit of its compliance database of all legislative obligations affecting the entirety of its Australian business.
- Represented various financial institutions in proceedings brought against them by customers alleging breach of responsible lending laws, misleading and deceptive conduct, negligence, breach of contract, inappropriate financial advice, and misrepresentation.
- Represented various financial institutions in proceedings brought by them seeking repayment of loan facilities.