

Sarah L. Carlins

Of Counsel

Pittsburgh
+1.412.355.6548

Sarah.Carlins@klgates.com

OVERVIEW

Sarah Carlins is of counsel in the firm's Healthcare and FDA practice group. Sarah represents hospitals and health systems, academic medical centers and universities, physician groups, laboratories, skilled nursing facilities, home health agencies, hospices, and providers and healthcare entities of all types. Her areas of experience include federal and state regulatory compliance, telehealth, fraud and abuse, risk management, corporate governance, board counsel, employee relations, physician contracting and credentialing, payor contracting and reimbursement, and healthcare related business transactions.

PROFESSIONAL BACKGROUND

Prior to joining the firm, Sarah served as a partner at a national law firm where she focused her practice in complex healthcare regulatory and compliance matters.

PROFESSIONAL / CIVIC ACTIVITIES

- Board Member, Pittsburgh Pro Bono Partnership
- Past Board Member, 412 Food Rescue
- Past Board Member, Neighborhood Legal Services Association
- Past Board Member, Allegheny Youth Development

EDUCATION

- J.D., University of Pittsburgh School of Law, 2003
- M.B.A., University of Pittsburgh, 1999
- M.P.I.A., University of Pittsburgh, 1998
- B.A., Pennsylvania State University, 1996

ADMISSIONS

- Bar of Connecticut
- Bar of Pennsylvania
- Bar of West Virginia
- United States District Court for the Southern District of West Virginia
- United States District Court for the Western District of Pennsylvania

THOUGHT LEADERSHIP *POWERED BY HUB*

- 19 November 2026, HHS Finalizes HIPAA Privacy Rule Changes: What Every Healthcare Organization Needs to Know
- 1 June 2026, HIPAA Modernization: HHS's Proposed Privacy and Security Rule Updates
- April 2026, Global Data Protection Insights
- 1 April 2024, Health System Cybersecurity Risks: Part Two
- 26 March 2024, Health System Cybersecurity Risks: Part One
- 30 March 2023 , New SAMSHA Funding for Community Based Mental Health
- 29 March 2023, 2022 Healthcare Employment Law Year in Review
- January 2022, COVID-19: Practical Guidance Following the Supreme Court's OSHA and CMS Vaccine Mandate Decisions
- 14 January 2022, SCOTUS Blocks OSHA's ETS and Allows CMS Mandate to Go into Effect
- 23 December 2021, COVID-19: All (Some) or Nothing: Where the Federal Vaccination Mandates Stand as Employers Plan for 2022
- 5 November 2021, Vaccine Mandate: The Rule Is Out and the Details Are Here as CMS Requires COVID-19 Vaccinations for Staff of Most Medicare and Medicaid-Certified Providers and Suppliers
- September 2021, Preparing for the Biden Vaccine Mandates
- 8 July 2021, OFCCP Enforcement in the Healthcare Space
- 8 July 2021, K&L Gates Working Wise: OFCCP Enforcement in the Healthcare Space
- 11 June 2021, COVID-19: OSHA Opts to Limit COVID-19 Emergency Temporary Standard to Certain Healthcare Employers
- 7 May 2021, HHS Exemptions for Buprenorphine (but not Methadone) Prescribers

- 21 January 2021, OIG Finalizes New and Revises Existing AKS Safe Harbors and Creates New CMP Law Exception
- 21 January 2021, White Paper: OIG Finalizes New and Revises Existing AKS Safe Harbors and Creates New CMP Law Exception
- 11 December 2020, Recent District Court Decision Highlights the Importance of Adequate Behavioral Health Claims Processing Guidelines for ERISA Plans
- 11 August 2020, The Practitioner's Guide to SAMHSA's 2020 Final Part 2 Rules - More Changes on the Horizon
- 4 June 2020, COVID-19: K&L Gates Triage: Considerations for Behavioral Health Providers in the COVID-19 Environment and Beyond
- 2 June 2020, COVID-19: Nursing Homes and Long-Term Care Facilities: Snapshot of 90 Days After the First Reported Outbreak
- 21 April 2020, COVID-19: Pennsylvania - Executive Order on PPE and Medical Supplies
- 9 April 2020, COVID-19: Health Care Compliance Considerations and Guidance During COVID-19 Crisis
- 23 March 2020, COVID-19: Impact on Medicare Telehealth Services
- 20 March 2020, COVID-19: Impact of the Coronavirus on Laboratory Billing: Coronavirus CPT Codes and HCPCS Codes
- 20 June 2019, Lessons from Forest Park: What Providers Need to Know About New Health Care Fraud Risks

OTHER PUBLICATIONS

- How Health Care Cos. Can Untangle Web Of Vaccine Mandates, *Law360*, 13 October 2021
- Pennsylvania's Temporary Medical Marijuana Regulations - What Physicians Need to Know, *Western Pennsylvania Healthcare News* - 30 August 2016
- Saying Sorry: When is a Poor Apology Better Than No Apology at All?, *Western Pennsylvania Healthcare News* - 9 December 2013
- Anesthesia 'Company Model' Raises Fraud and Abuse Concerns, co-authored with Robert B. Hoffman, *The Sentinel: Pennsylvania Society of Anesthesiologists Newsletter* - Winter 2012/2013
- PPACA Changes to Stark Law Effective in 2011, *Western PA Hospital News* - January 2011
- Successor Liability in New York Post-Berger, co-authored with Jeffrey Alexander, *Health Law Journal* - Winter 2009

OTHER MEDIA MENTIONS

- Mentioned, "Excela Health, Butler Health System officially merged," *Pittsburgh Business Times*, 3 January 2023

AREAS OF FOCUS

- Healthcare and FDA
- Healthcare Fraud and Abuse (US)

INDUSTRIES

- Healthcare
- Life Sciences